Agenda: November 10 & 11 (Thursday & Friday)

| Day 1, November 10 | |
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| 11:30 – Noon | Lunch Served |
| Noon – 12:30 PM | Agenda Review & Introductions |
| 12:30 – 1:30 | Amber Mac Futurist Presentation (Part II) |
| 1:30 - 2:30 | Affordability CCO Panel |
| 2:30 - 2:45 | Break |
| 2:45 – 4:00 | Member Roundtable: 2023 Planning and Priorities |
| 4:00 - 5:00 | Utility Payment Strategy Panel |
| 5:00 - 5:30 | Annual State of the Customer Survey Findings |
| 7:00 PM | Dinner, Tommy Bahamas |
| Day 2, November 11 | |
| 7:30 – 8:00 AM | Breakfast Served |
| 8:00 - 8:30 | Host Utility Presentation |
| 8:30 - 9:00 | Next Gen Customer Research |
| 9:00 - 10:00 | Vendor Updates & 2023 Planning |
| 10:00 – 10:15 | Break |
| 10:15 – 11:00 | Future Proofing the Utility Contact Center |
| 11:00 – 11:30 | Beyond the Meter (BTM) Recap |
| 11:30 – Noon | 2023 UCRC Scope & Next Steps |
| Noon | Adjourn |
| 1:30 PM | Tee Time for confirmed golfers. Deadline to confirm is October 7. |

Meeting Venue and Hotel Location

The 2022 UCRC Annual Meeting will take place at the Westin Kierland Resort & Spa in Scottsdale, AZ. It is an approximate 35-minute drive (25 miles north) from the Phoenix Sky Harbor International Airport (PHX).

Westin Kierland Resort & Spa

6902 E Greenway Pkwy, Scottsdale, AZ (480) 624-1000

Meeting Location
Onsite

Parking

- Hotel Self-Parking, available at \$20/night
- Valet Parking, available at \$35/night

