

Vince Ruggeri, Research Analyst, Customer Energy Solutions, E Source

Jake DeMann, Program Design and Solutions Lead, Resource Innovations



POWERING WHAT'S NEXT

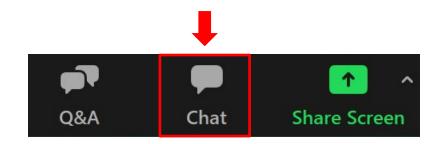
This is a roundtable discussion

- Participation is highly encouraged
- Please speak up if you have a comment or questions
- Use the Zoom chat to post questions and comments
- Video is encouraged



Logistics for our discussion

- Select Chat on the bottom toolbar
- Enter your question for Vince,
 Jake, or the discussion group
- We'll queue up your questions and work through as many as we can



Trends in midstream and upstream programs

- Utilities are increasingly using midstream programs to drive traditional efficiency and electrification measures particularly heat pumps and heat pump water heaters
 - What are some examples of midstream and upstream electrification programs?
- Traditional evaluation methods and poor data collection prevents utilities from claiming all the savings from these programs
 - Collecting accurate and complete data in midstream programs
- Utilities are struggling to engage with and build trade ally networks of contractors and distributors trained to install electrification technologies
 - Boosting the adoption of efficient electric heating technologies through trade ally engagement





What's your experience with midstream and upstream programs?





Jake DeMann

Program Design and Solutions Lead Resource Innovations

jdemann@resource-innovations.com







The Future of DSM



Erosion of lighting opportunities



Evolving Program KPI's



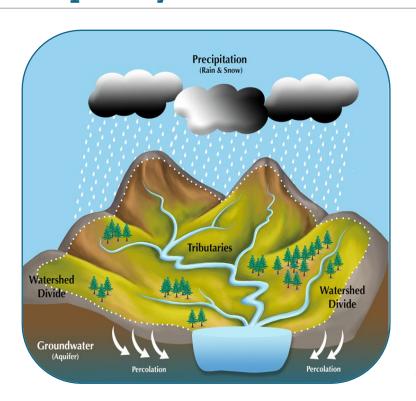
Market Complexity

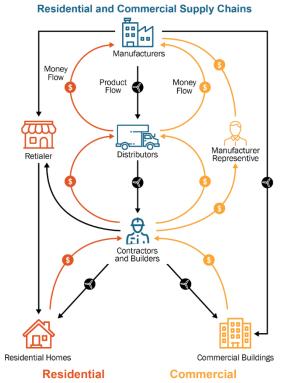


BUT... we must still meet targets



The Complexity of a Stream







Fullstream Plan For the Future



Allow multiple market actors to participate

Influence/capture missed opportunities

Optimize incentive setting and distributor purchasing

Consistent Attribution throughout Supply Chain

Market sales saturation baseline and adoption curve



The Fullstream approach optimizes the utilities influence over the measure journey to the customer. It leverages the strengths of multiple market actors to overcome the barriers unique to the market.

Confidential

9



Crossing the Streams

Traditional Programs



- No multiple participation points to reduce "double-dipping"
- Ask more from a single market actor to attempt having a balanced outcome



- Multiple participation points to optimize market transformation, manage risk through measure design
- Ask only for what market actors are best at, but ask from more market actors



I love this plan! I'm excited to be a part of it!

Confidential



Fullstream – Matching Market Actor Capabilities with Participation Requirements

	Participation Type	Data Collected	Participation Point	Value Proposition
Manufacturer	 Education / Training Better Terms for Distributor Provide Sales Data 	Equipment Data Purchaser Data Occasional Customer Data	Upstream Interaction	Increase Sales
Distributor/ Retailer	StockingTrainingPOS Discount / DriveDownstream Application	Contractor Data Equipment Data Limited Customer/Purchaser Data	Midstream Interaction	Increase Sales Training
Contractor	 Training Expanded Customer Touch / Participation / Data Financing 	Basic Customer Data Installation Data Equipment Data	Trade Ally Interaction	Increase Sales Training Leads
Customer	 Self Education Demand Higher EE Further Participation / Deeper Dive 	Full Customer DataEquipment DataDeeper Dive	Downstream Interaction	DiscountCheckReward



	Manufacturer	Distributor & Retailer	Contractor	Customer
	 Equipment Data Purchaser Data Direct to Customer Sales Product Education/Training 	 Equipment Data Purchaser/Contractor Data Direct to Customer Sales Product Education/Training RI Fullstream Struent/Apalysis + Participation M	Equipment Data Installation Data Basic Customer Data Customer Education/Training Cture anagement + Measure Design	Equipment Data Building/Occupancy Details Full Customer Data
& Benefits	 Direct to Customer Participation Market Characterization insights Ability to target key distributors Potential for Market Effects Savings Amplified messaging to distributors and customer 	 Direct to Customer Participation Ability to target key Contractors Amplified messaging to contractors and customers Improved accessibility to eligible products 	 Direct to Customer Participation Site-specific savings Amplified messaging to Customers Improved services/experience to customers 	 Site-specific savings Customer-specific saving Full utility attribution Improved customer satisfaction On-going engagement opportunities



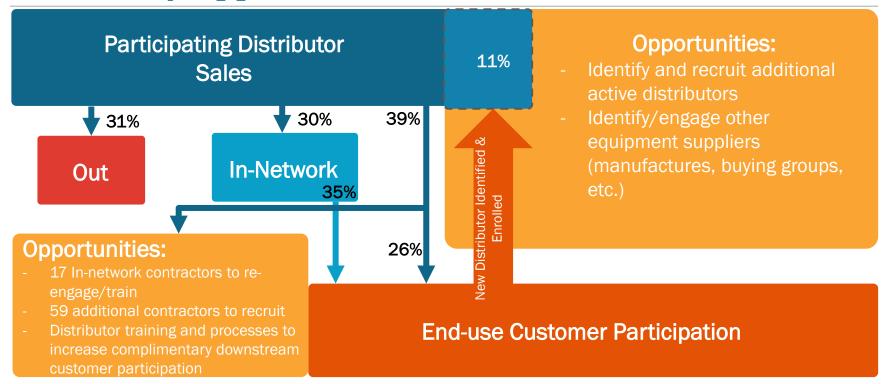
Preliminary Results

	Q1-2021		Q1-2022	
	Lamp Qty	kWh	Lamp Qty	kWh
Midstream/Distributor	4,616	209,632	16,154	425,012
Downstream achieved (post- purchase + assessment)	4,422	493,816	8,492	294,708
Downstream - pipeline "Active"			3,416	182,157
Total	9,038	703,448	28,062	901,877





Preliminary Opportunities





Fullstream Example for Residential Heat Pumps



attribution



Ideal Market Conditions & Target Measures



Target Market Conditions

- New/Latent technologies (EV, heat pumps)
- Un-stable supply chains (chip issues for smart HP water-heaters)
- Multiple barriers to adoption throughout the supply chain
- Customer awareness
- Sales/technician awareness/ability
- Local, regional, national availability
- Disconnection between distribution point and end-user (participation data collection barriers)



Example Measures

- New Rooftop Units
- Gas Boilers
- Heat Pump systems (comm, res, dual-fuel, etc.)
- HP Water Heating
- Controls, DR



Traditional Program compared to Fullstream

	Program	Fullstream
Scale	Program admin's service territory	Program administrator's service territory + manufacturer influence
Target	Generally, a specific end-use customer demographic	All supply chain stakeholders for a given product or service
Goal	Near-term saving	Near-term savings, savings optimization, customer awareness, on-going adaptations
Approach	Save energy through customer participation	Increase savings by addressing multiple barriers to adoption throughout the supply chain
Scope of Effort	Results from customer participation	Multiple intervention points and strategies
Participation Process	Eligibility centric – Application enforcement process	Data Centric – Data submissions aligned with market actor capabilities
Needed Structures	TRM/energy calculations, participation process	Data Management/Analysis, participation processes, enhanced measure design
Level of Program Administrator Control	Can control pace, scale, geographic location, identify participants	Project admins can prioritize effort and type of intervention with chosen stakeholder groups
Evaluation and Measurement	Energy use and savings, participants, free-ridership, and sometimes spillover	Energy use and savings, participants, free-ridership, and sometimes spillover
Timeframe for planning, savings measurements, and cost-effectiveness	Annual or muli-year planning and reporting cycles	Real time market feedback for rapid adjustments, annual or multi-year planning and reporting cycles

Confidential



Contact us



Vince Ruggeri
Research Analyst, Customer Energy Solutions
E Source
720-593-3762

Have a question? Ask E Source!

vincent ruggeri@esource.com

Submit an inquiry:

www.esource.com/questions

More on trade allies

Boosting the adoption of efficient electric heating technologies through trade ally engagement

You're free to share this document inside your company. If you'd like to quote or use our material outside of your business, please contact us at esource@esource.com or 1-800-ESOURCE (1-800-376-8723).

Speak at the E Source Forum 2022

September 13–16 Denver, CO

www.esource.com/forum2022



