Voice Control Changes Everything

The Current Market, and Why Utilities Should Care About Virtual Assistants

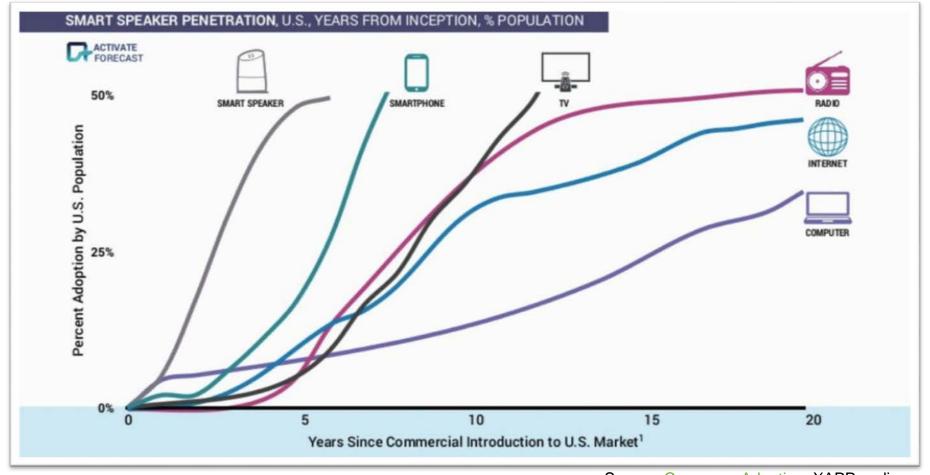
Essie Snell

Senior Manager, E Source

E Source Alexa Utility Consortium Seattle, WA

www.esource.com December 4, 2018

Smart speakers are the most quickly adopted electronic devices in US history



Source: Consumer Adoption, XAPPmedia

And people are actually using them!

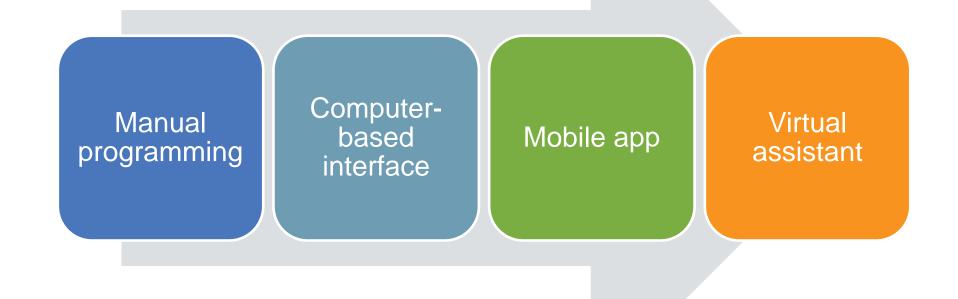
NPR and Edison Research recently found that:

- 67% of smart speaker owners say they're now using their smart speaker as much or more often than they did in their first month
- 55% of smart speaker owners say they wouldn't go back to life without a smart speaker

- 68% of smart speaker owners say they're listening to more audio since getting their smart speaker
- Smart speaker owners are increasingly using the devices in place of radio, smartphones, or TV

Source: The Smart Audio Report (PDF), National Public Radio (2018)

A better interface for the smart home



So what makes virtual assistants different from other platforms?

- A more intuitive interface
 - Social versus technological
 - Hands-free
- Voice simplifies the complex
 - One command versus lots of apps and internal navigation
 - Based on artificial intelligence (AI)



Source: Essie Snell

"Computing is moving from mobilefirst to AI-first, with more universal ambient and intelligent computing that you can interact with naturally"

—Sundar Pichai, CEO, Google



The current landscape



Alexa and the Google Assistant dominate the market













Sources: Amazon, Google, ecobee, LG

A few key differentiators

Amazon Alexa

- Designed to strengthen customer engagement, promote Amazon services, and ultimately help users buy stuff
- As a retailer, Amazon has very strong manufacturer relationships
- Current market leader on smart speakers

Google Assistant

- Designed to deepen Google's relevancy in users' daily lives, help Google sell ads/ information
- Intended to be a true multimodal virtual assistant that could ultimately replace search
- More data-driven, with a stronger AI

What about Siri?





A short primer on skills and actions



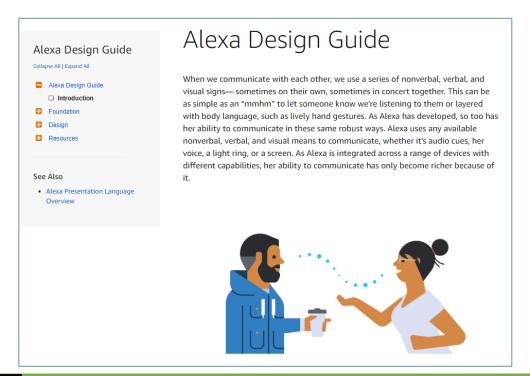
Wait, what's a skill or action?!?!

An app for Alexa is called a *skill*

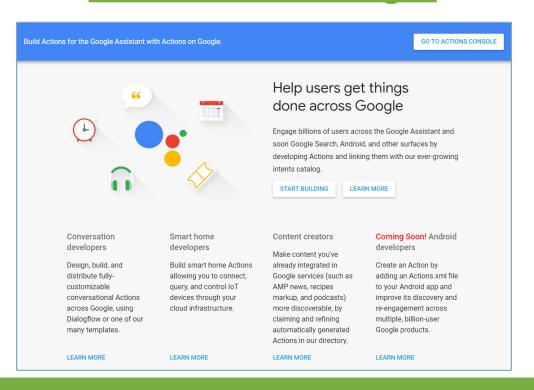
An app for Google Assistant is called an action

A few good resources for building skills or actions

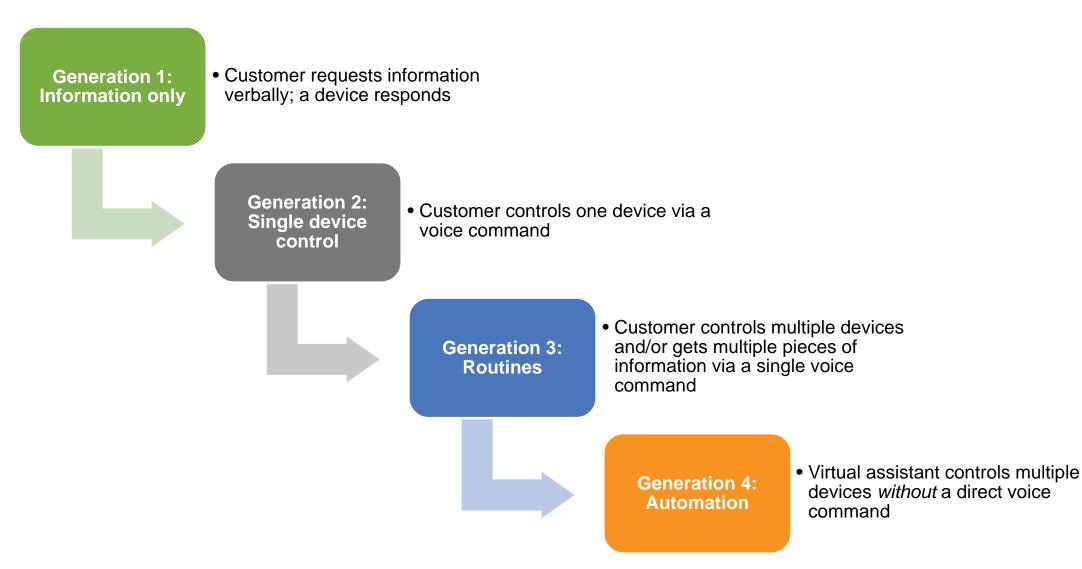
Amazon's <u>Alexa Design</u>
 Guide



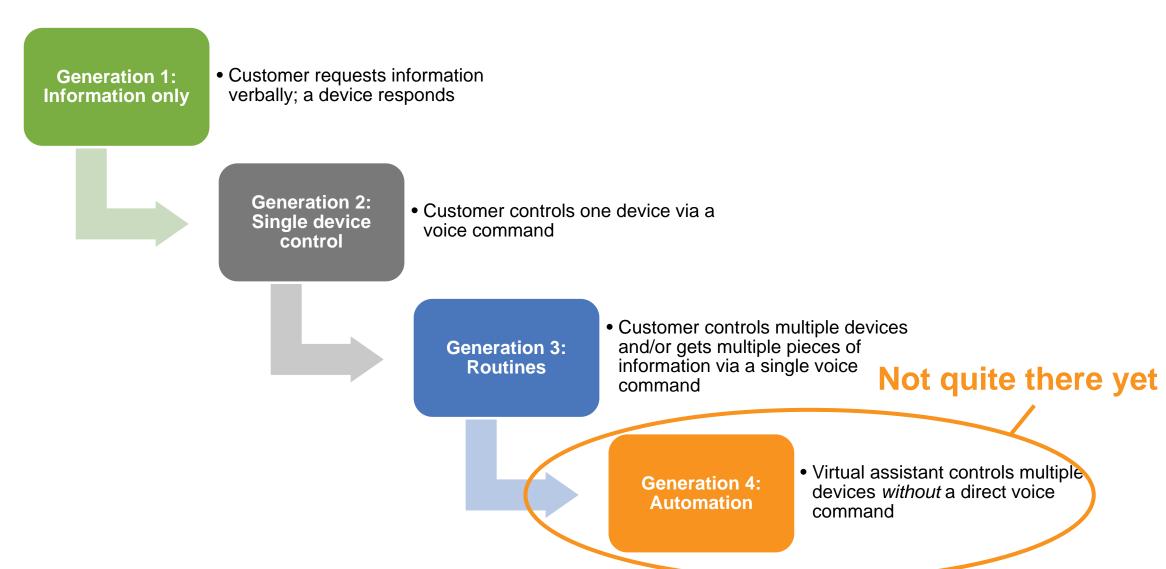
 Google's overview of Actions on Google



Hierarchy of complexity



Hierarchy of complexity





How is all this relevant for utilities?



"60% of smart speaker owners said they are 'probably' or 'definitely' interested in a utility app that utilizes voice-activated skills."

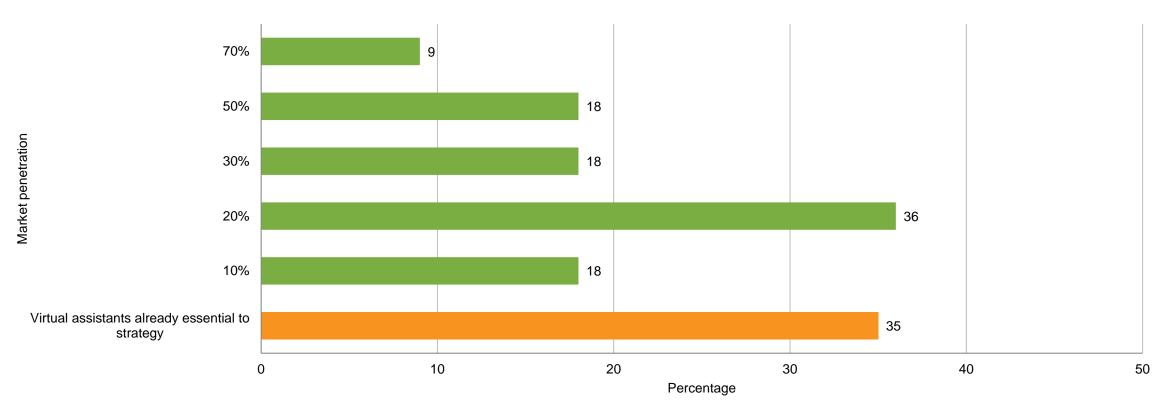
—E Source

Virtual assistants ... are an important new way to engage with residential customers

62% Strongly agree 38% Somewhat agree 0% Neither agree or disagree 0% Somewhat disagree

Utility survey respondents think virtual assistants are essential, or will be soon

Percentage market penetration for virtual assistants to become essential



© E Source (Residential Utility Customer Survey 2017)

Nearly 20 utilities have created skills or actions to date



















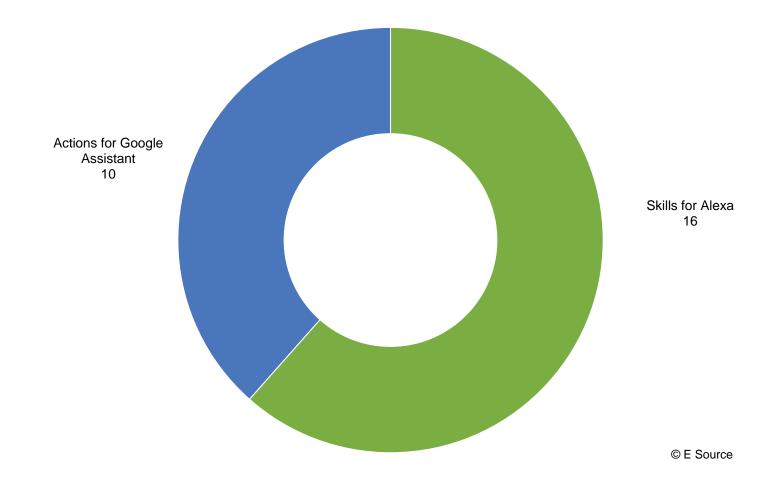




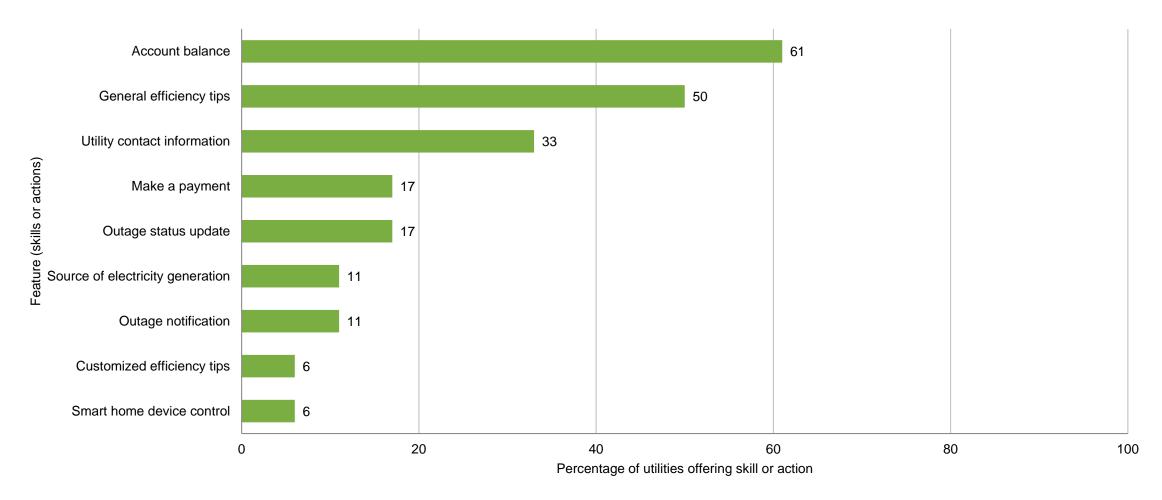




Utilities have built more skills than actions



What features are utilities offering?

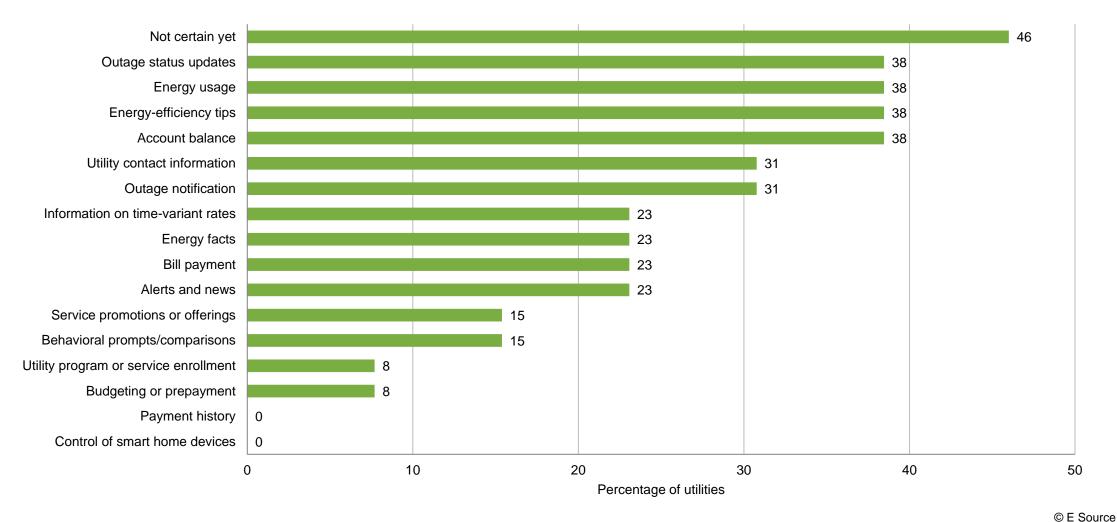


© E Source

eature

Planned features

Task-related features currently offered or planned within 12 months



There's much more that could be done!

Connect customers with utility programs

Help customers control smart devices

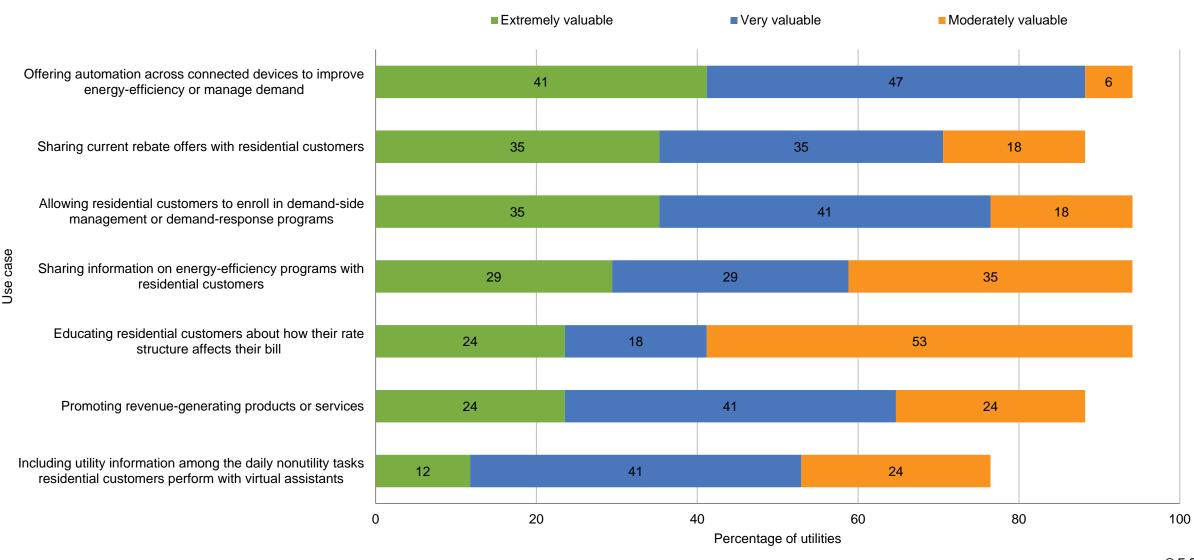
Promote trade allies

Improve the customer experience and reduce call volumes

Help customers understand time-variant rates Walk
customers
through a
home
energy audit

Expand educational campaigns

Benchmark: Use-case value





Share information and connect customers with utility programs

 Smart speakers are responsive, not proactive, so they require different marketing tactics

- Consider folding relevant info into the daily tasks that customers perform with virtual assistants
- Daily news summaries or "flash" briefings may be an especially effective channel for news or advice

How are customers actually using smart speakers in a typical day?

5:00-9:00 a.m.

- Traffic
- Weather
- News

9:00 a.m.– 5:00 p.m.

- Order an item
- Listen to an AM/FM station
- Add to shopping list

5:00-9:00 p.m.

- Order food
- Play a game
- Find a restaurant or business

9:00 p.m.-midnight

- Control devices
- Read short stories
- Play an audiobook

Source: The Smart Audio Report (PDF), National Public Radio (2018)

Help customers understand timevariant rates and energy generation

- How their rate structure affects their bill
- What they can do to take charge of their energy use
- What the connection is between energy generation and current pricing



Walk customers through a home energy audit



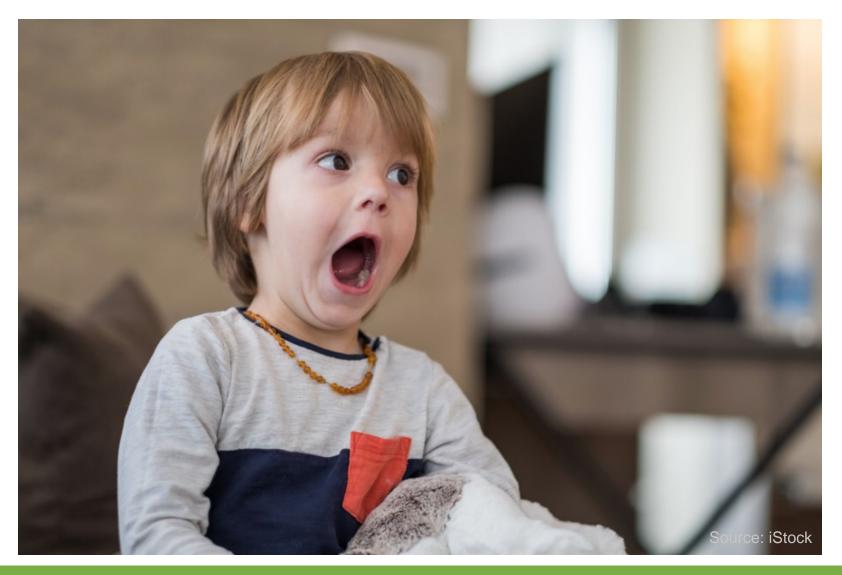


Promote trade allies

- Let customers ask about trusted local contractors for home upgrades or maintenance
- Build in info on current demand-side management offerings
- Smart devices facilitating remote diagnostics could prompt this conversation



Expand educational campaigns



Improve the customer experience and reduce call volumes

Virtual assistants are handsfree, intuitive, and simple for customers to use:

- Unlike interactive voice response systems (IVRs), websites, and even mobile apps
- Could provide an excellent platform for communicating with customers



Can disaggregation and advanced modeling/analytics help utilities provide better information and advice?

- Companies like Bidgely,
 Ecotagious, and Tendril are quickly moving into voice
- Lots of promise, but accuracy is still unknown
- Pilot results coming soon



Source: Bidgely

Help customers control smart devices







- Alexa and the Google
 Assistant can each control
 5,000+ smart home devices
- NPR: 32% of smart speaker owners have controlled household devices with a smart speaker in the past week.

Sources: ecobee, ThinkEco

Virtual assistants will ... connect to most devices in the home

38% Strongly agree
46% Somewhat agree
8% Neither agree/disagree
8% Somewhat disagree

Virtual assistants will ... help residential customers create smart home systems to manage their energy use

31% Strongly agree
54% Somewhat agree
15% Neither agree/disagree
0% Somewhat disagree

More comprehensive automation offers more potential benefits for utilities

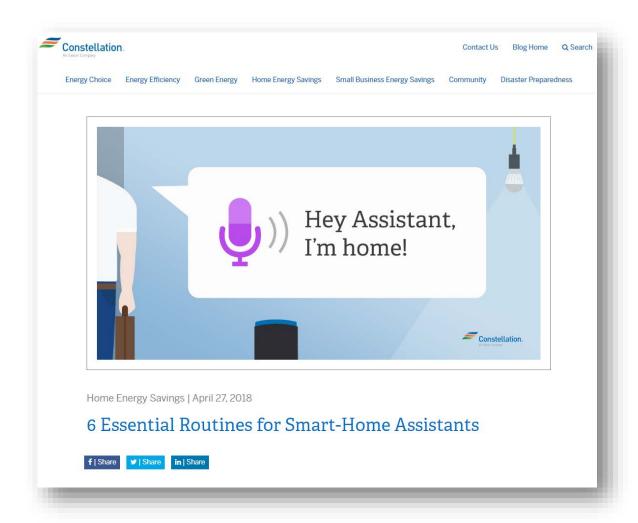
Improve efficiency via optimization algorithms

Make wholehome DR much easier Make it easier for solar customers to manage energy use

Help
customers
automatically
minimize their
bills under
TOU rates

Better balance increasing renewables on the grid

One approach: Help customers create routines



"Here are the six essential routines for smart-home assistants:

- 1. Good morning
- 2. Leaving home
- 3. Commuting to work
- 4. Commuting home
- 5. I'm home
- 6. Bedtime"

Source: 6 Essential Routines for Smart-Home Assistants

"Good morning" routines



- Adjust lighting and turn appliances on
- Adjust thermostat
- Tell me about the weather
- News headlines
- Tell me about my day
- Play music



Another approach: Create a home security system with smart home functionality



A third approach: Use a hub





RATES Energy Expert

by Universal Devices, Inc.

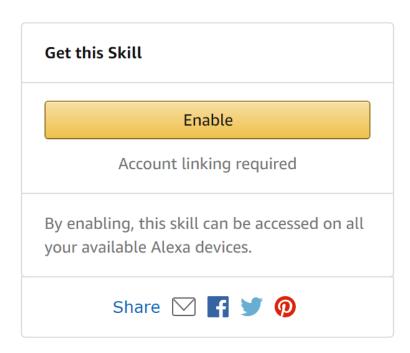
Rated: Guidance Suggested

公公公公公 0

Free to Enable

"Alexa, ask Energy Expert to configure my devices"

"Alexa, ask Energy Ext best time to charge



Description

This skills is the voice interface to the RATES App. It allows you to configure your devices such as thermostat and pool pump. Once the system is set up, you can query your electricity costs, asks when is a good time to run your appliances, ask if you should open windows and tell the system you are home or away.

For the "best" automation, consider close relationships with partners like Amazon and Google

- Get manufacturers on board so devices can respond appropriately to signals
- Manage data privacy
- Maintain a positive customer experience





What are the downsides of virtual assistants?

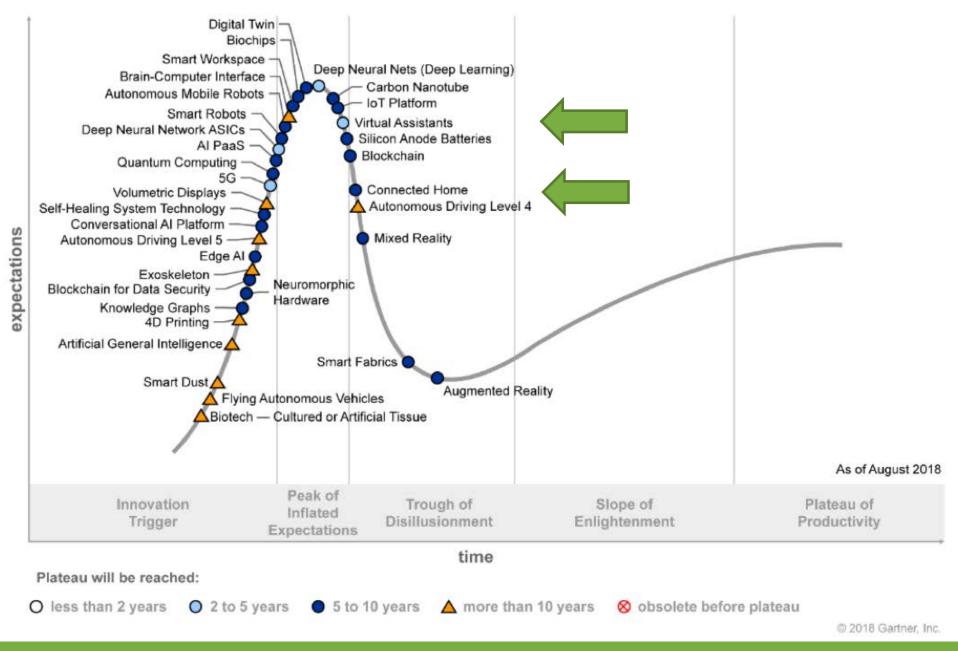


Virtual assistants aren't perfect

- Don't (yet) respond differently to different users
- Skills/actions can still be clunky to use at times
- Still not perfect at interpreting commands
- Tech glitches can freak people out
- Privacy and security concerns



Source: Michael Margolis



Smart home systems complicate things

Moving from smart speakers to full smart home systems poses a number of challenges:

- Devices are expensive
- Systems can still be difficult to configure
- Interoperability is still a challenge (but getting better)
- Managing personal data across multiple devices/vendors can create challenges
- Unclear where intelligence/automation should live (in individual devices or in hubs/virtual assistants)



Looking into the crystal ball



Will skills/actions make mobile apps and web portals obsolete?

Is there a role for Energy Star?



The risks of disintermediation

What about transactive energy?

"Coordination with other devices: connected products, mobile phones, cars, etc. Capabilities will exceed users' interest in using voice. Need to include nonvoice-related control strategies as opposed to always requiring voice command."

"Geo-sensing will become more prevalent."

"Virtual assistants can help transform the relationship with utilities and their customers. As more customers enroll in a time-of-use rate, virtual assistant technology could be very useful in making daily decisions, without requiring the customer to pick up a device or use a computer."

"Instead of simply pulling information from the assistant, the assistant will use actual customer consumption and payment behaviors and proactively recommend offers, or be empowered to proactively place a customer on a program or rate."

"Integrated experience across home life, transportation, work life. Intuitive interaction and information. Quick actions. Personalized service and interaction."

"It's a different tool to provide the same services a customer service rep would be able to provide or is available on the web. Instead of the phone app, it's a voice skill. This could be for customer service or energy efficiency."

"Rapid growth in connected products and consumer-facing applications give rise to new services pulling consumers away from utility relationships."

"Run the home."

"... evolve from a 'pull' strategy (where people ask them questions) to a 'dialogue' strategy where they're truly aware of the conversation, presence, and provide value to the user by assisting with reminders and tasks."

Questions?



Essie Snell
Senior Research Manager, Customer Energy Solutions,
E Source
303-345-9140 essie snell@esource.com

Have a question? Ask E Source!

Submit an inquiry: www.esource.com/question

You're free to share this document in its entirety inside your company. If you'd like to quote or use our material outside of your business, please contact us at customer_service@esource.com or 1-800-ESOURCE (1-800-376-8723).